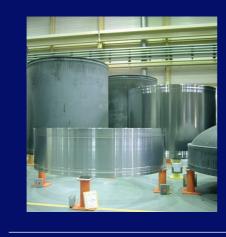


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Comparison						Member States' mandatory contributions with total mandatory and optional contributions to ESA programmes.			
contribution mandatory p calculated o basis of thei	Member States' contributions to ESA's mandatory programmes calculated on the basis of their GNP. 43.83			L P C G ILIN K N A S B C N L		9,207 12,865 21,954 11,168 12,105 17,288 26,200 43,322 33,273 51,973 145,285 92,937 74,926 141,357	Total of Member States' Total of Member States' Total of Member States' Contributions to ESA's mandatory and contributional programmes. 145,285 92,937 74,926		
76,838 92,684 105,839 130,654			I F GB D			243,156 578,314			
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## Industrial policy



http://www.esa.int

## About 90% of ESA's budget is spent on contracts with European industry.

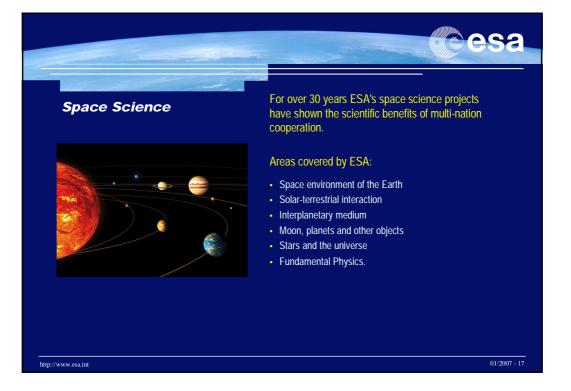
## Industrial policy objectives:

- ensure that all Member States participate in an equitable
  manner corresponding to their financial contribution
- improve the worldwide competitiveness of European industry
- maintain and develop space technology
- encourage the development of an industrial structure appropriate to market requirements, making use of existing industrial potential of all Member States.



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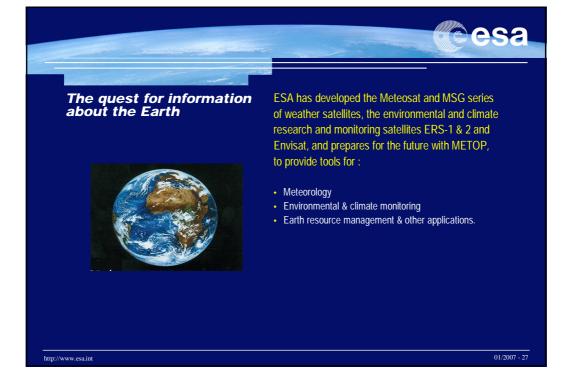




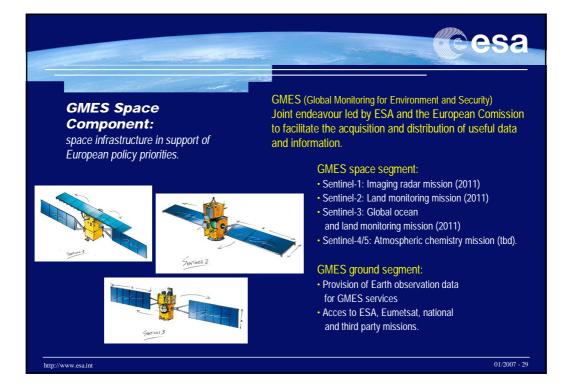
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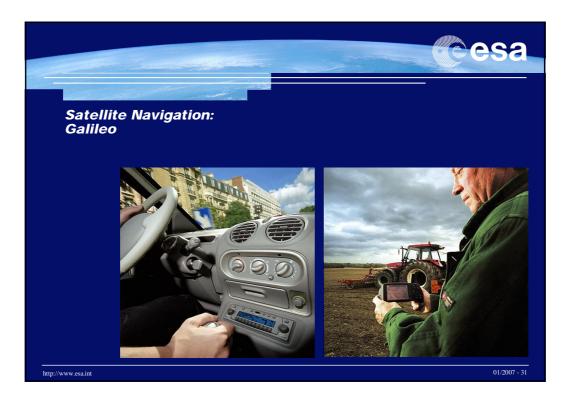
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